Nomura ASEAN Virtual Conference 2022 – Re-opening and catch-up

2 March 2022

Important Notice

The past performance of Keppel Pacific Oak US REIT is not necessarily indicative of its future performance. Certain statements made in this release may not be based on historical information or facts and may be "forward-looking" statements due to a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of property rental income, changes in operating expenses, including employee wages, benefits and training, property expenses and governmental and public policy changes, and the continued availability of financing in the amounts and terms necessary to support future business.

Prospective investors and unitholders of Keppel Pacific Oak US REIT (Unitholders) are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of Keppel Pacific Oak US REIT Management Pte. Ltd., as manager of Keppel Pacific Oak US REIT (the Manager) on future events. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, or opinions contained in this release. None of the Manager, the trustee of Keppel Pacific Oak US REIT or any of their respective advisors, representatives or agents shall have any responsibility or liability whatsoever (for negligence or otherwise) for any loss howsoever arising from any use of this release or its contents or otherwise arising in connection with this release. The information set out herein may be subject to updating, completion, revision, verification and amendment and such information may change materially. The value of units in Keppel Pacific Oak US REIT (Units) and the income derived from them may fall as well as rise. Units are not obligations of, deposits in, or guaranteed by, the Manager or any of its affiliates. An investment in Units is subject to investment risks, including possible loss of principal amount invested.

Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that Unitholders may only deal in their Units through trading on Singapore Exchange Securities Trading Limited (SGX-ST). Listing of the Units on SGX-ST does not quarantee a liquid market for the Units.

The information relating to the US office market are extracted from reports prepared by CoStar. CoStar has not consented to the inclusion of the information quoted above and is thereby not liable for such information. Whilst reasonable action has been taken to ensure that the above information is reproduced in its proper form and context, and that the information is extracted fairly and accurately, neither the Manager nor any other party has conducted independent review of the information obtained from CoStar nor verified the accuracy of the contents of the relevant information obtained from CoStar. As such, the information from CoStar may not be comprehensive, and while they are believed to be accurate, such information is not guaranteed to be from error, omission or misstatement. In addition, the information obtained from CoStar does not purport to contain all the information that may be required to evaluate the business and prospects of KORE or any purchase or sale of the units in KORE. Any potential investor should conduct his, her or its own independent investigation and analysis of the merits and risks of an investment in KORE.

Content Outline

| Key Highlights | 3 |
|---|----|
| Financial Performance & Capital Management | 5 |
| Portfolio Performance | 8 |
| Market Outlook | 18 |
| Additional Information | 26 |

Constituent of:



Singapore Small Cap Index



iEdge SG ESG Indices



FTSE ST REIT Index, FTSE EPRA Nareit Developed Index and FTSE Global Small Cap Index



CarbonCare Asia Pacific Green REIT Index





Key Highlights

Continued Growth in Operating Income



Stable Income Stream



Robust Financial Position



FY 2021 Distributable Income (DI) US\$62.4mil

16.5% YoY

DI of US\$32.5 million for 2H 2021 was 10.0% higher y-o-y, due mainly to new acquisitions(1), positive rental reversions and built-in rental escalations, as well as lower expenses. Average rent collection for FY 2021 was ~99%.

FY 2021 Distribution per Unit (DPU) 6.34 US cents

1.8% YoY

2H 2021 DPU was 3.18 US cents⁽²⁾, bringing FY 2021 DPU to 6.34 US cents⁽²⁾. Distribution yield as at end-December 2021 was 7.9%. Total Unitholder return was 27.2%⁽³⁾.

Leases Signed in FY 2021

14.3% Portfolio NI A

Leased 4.9% of total portfolio in 4Q 2021, bringing portfolio committed occupancy to 91.9% as at end-December, 10.3% of leases by cash rental income (CRI) expiring in 2022.

Positive Rental Reversion

6.0%

Continued positive rental reversions for the whole portfolio, driven mainly by the tech hubs of Seattle - Bellevue/Redmond and Austin.

Healthy **Aggregate Leverage**

37.2%

Healthy leverage and 100% unsecured loans provide financial flexibility to continue pursuing opportunities in key growth markets with a tech focus.

Interest **Coverage Ratio**

5.1 times

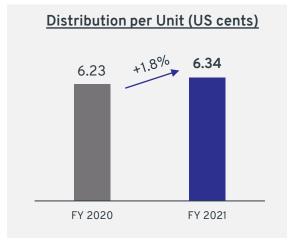
Weighted average term to maturity was 2.8 years as at 31 December 2021.







Financial Performance for 2H & FY 2021



| Distribution for the period from 6 August to 31 December 2021 | | | |
|---|------------------|--|--|
| DPU 2.54 US cents ⁽¹⁾ | | | |
| Ex-Date | 04 February 2022 | | |
| Record Date 07 February 2022 | | | |
| Payment Date 31 March 2022 | | | |

| | 2H 2021 US\$'000 | 2H 2020 US\$'000 | % Change | FY 2021 US\$'000 | FY 2020 US\$'000 | % Change |
|---|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
| Gross Revenue | 72,874 | 69,090 | 5.5 | 141,257 | 139,590 | 1.2 |
| Net Property Income (NPI) | 42,095 | 41,111 | 2.4 | 82,682 | 82,983 | (0.4) |
| Adjusted NPI (excludes non-cash straight-line rent, lease incentives and amortisation of leasing commissions) | 42,684 | 40,411 | 5.6 | 83,552 | 80,642 | 3.6 |
| Income Available for Distribution ⁽²⁾ | 32,480 | 29,519 | 10.0 | 62,417 | 58,628 | 6.5 |
| DPU (US cents) | 3.18 | 3.13 | 1.6 | 6.34 | 6.23 | 1.8 |
| Distribution Yield ⁽³⁾ | - | - | - | 7.9% | 9.0% | (110 bps) |



⁽¹⁾ Excludes advance distribution of 0.64 US cents for the period from 1 July 2021 to 5 August 2021, which was paid out on 28 September 2021.

⁽²⁾ The income available for distribution to Unitholders is based on 100% of the taxable income available for distribution to Unitholders.

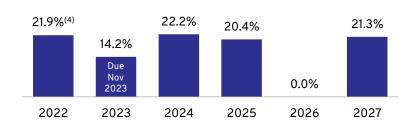
⁽³⁾ Distribution yield for FY 2021 and FY 2020 are based on market closing prices of US\$0.800 and US\$0.690 per Unit as at last trading day of the respective periods.

Stable Financial Position and Healthy Aggregate Leverage

Prudent capital management with 100% unsecured loans that provide greater financial flexibility

| As at 31 December 2021 | |
|--|--|
| Total Debt | US\$563.4 million of external loans100% unsecured |
| Available Facilities | US\$50.0 million of revolving credit facility US\$11.3 million of uncommitted revolving credit facility |
| Aggregate Leverage ⁽¹⁾ | 37.2% |
| All-in Average Cost of Debt ⁽²⁾ | 2.80 % p.a. |
| Interest Coverage Ratio(3) | 5.1 times |
| Weighted Average Term to Maturity (WATM) | 2.8 years |
| Percentage of Non-current Debt Hedged to Fixed Rate | 83.4% |

Debt Maturity Profile (as at 31 December 2021)



Adjusted Debt Maturity Profile (assuming the loan due in November 2022 has been refinanced as at 31 December 2021)



- (1) Calculated as the total borrowings and deferred payments (if any) as a percentage of the total assets.
- (2) Includes amortisation of upfront debt financing costs.
- (3) Interest Coverage Ratio (ICR) disclosed above is computed based on the definition set out in Appendix 6 of the Code on Collective Investment Schemes revised on 16 April 2020. After adjusting for management fees taken in Units, the ICR would be 5.5 times.
- (4) This includes the US\$38.7 million uncommitted revolving credit facility drawn and US\$84.7 million IPO loan due in November 2022.
 - New loan facilities of US\$80.0 million had been obtained on 19 January 2022. The new loan facilities together with existing RCFs will be used to early refinance the debt due in November, in February 2022. Assuming the early refinancing happened on 31 December 2021, the adjusted WATM of KORE's debt would have been 3.2 years.





Key Growth Markets Driven By Tech And Innovation



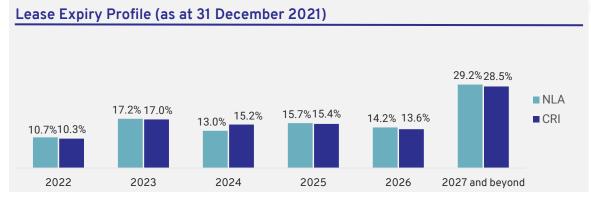
KORE's strategic exposure to tech hubs and tech-tenancy provides income resilience as businesses accelerate their digital transformation strategies.







Steady Income with Visible Organic Growth





New leasing demand and expansions from:

| Professional Services ⁽¹⁾ | 40.9% |
|--------------------------------------|-------|
|--------------------------------------|-------|

| Tech, Advertising, Media & | 22 60/ |
|----------------------------|--------|
| Information (TAMI) | 23.6% |

| Medical and Healthcare | 21.5% |
|------------------------|-------|
| | |

| Others | 7.2% |
|--------|------|
| | i i |

Finance and Insurance

~730,619 sf in FY 2021

Leased ~250,454 sf in 4Q 2021, bringing total leased spaces in FY 2021 to ~730,619 sf, equivalent to 4.9% and 14.3% of portfolio NLA respectively. Portfolio WALE by CRI was 3.6 years⁽²⁾.

6.0%

Positive rent reversion⁽³⁾ for FY 2021. Average rent collection was 99% in FY 2021. Rent deferment (by NLA) reguests amounted to only ~1% in 4Q 2021 and ~1% in FY 2021.

~2.4%

Built-in average portfolio annual rental escalation.

~4.9%

In-place rents are ~4.9% below asking rents, providing continued organic growth opportunities.



Professional Services comprises tenants who provide management consulting, legal, real estate, engineering, manufacturing and educational services. Based on NLA, portfolio WALE was 3.7 years.

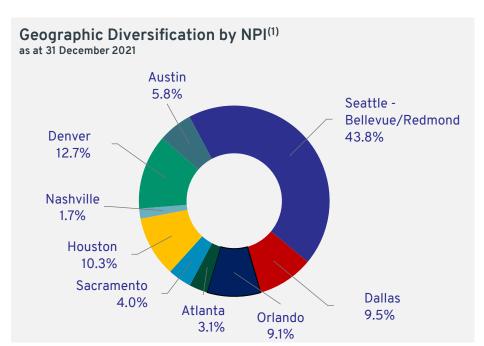
Resilient Portfolio with Tech Focused Tenant Composition

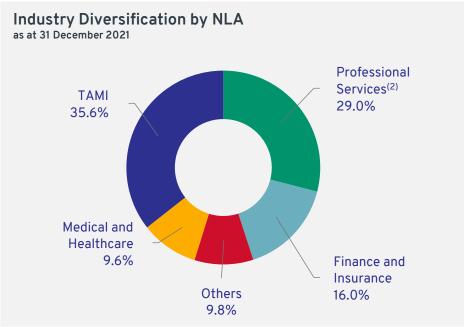


KORE's buildings and business campuses in the tech hubs of Seattle – Bellevue/Redmond, Austin and Denver contribute ~62% of NPI⁽¹⁾



~45% of KORE's portfolio NLA comprises of high-quality tenants from the growing and defensive sectors of TAMI, medical and healthcare







NPI includes non-cash items such as straight-line rent and lease incentives adjustment, as well as the amortisation of leasing commissions.

Professional Services comprises tenants who provide management consulting, legal, real estate, engineering, manufacturing and educational services.

Low Tenant Concentration Risk



Majority of top 10 tenants are established tech companies located in the fast-growing tech hubs of Seattle – Bellevue/Redmond, Denver and Nashville.

As at 31 December 2021

| Top 10 Tenants | Sector | Asset | Location | % of CRI |
|-----------------------------------|-------------------------|---------------------------|-------------------------------|----------|
| Comdata Inc | Technology | Bridge Crossing | Nashville | 3.4 |
| Ball Aerospace | Technology | Westmoor Center | Denver | 2.9 |
| Lear Cooperation | Technology | The Plaza Buildings | Seattle – Bellevue/Redmond | 2.7 |
| Gogo Business Aviation | Technology | 105 Edgeview | Denver | 2.7 |
| Oculus VR | Technology | The Westpark Portfolio | Seattle – Bellevue/Redmond | 2.3 |
| Zimmer Biomet Spine | Technology | Westmoor Center | Denver | 2.0 |
| Spectrum | Media & Information | Maitland Promenade I & II | Orlando | 1.8 |
| Bio-Medical Applications | Medical & Healthcare | One Twenty Five | Dallas | 1.6 |
| Auth0 | Technology | The Plaza Buildings | Seattle – Bellevue/Redmond | 1.6 |
| U.S. Bank National Association | Finance & Insurance | The Plaza Buildings | Seattle – Bellevue/Redmond | 1.6 |
| Total | | | | 22.6 |
| WALE by NLA | | | | 5 years |
| WALE by CRI | | | | 5 years |

Commitment to ESG Excellence

Sustainability is at the core of our strategy and we are committed to delivering sustainable distributions to Unitholders

Environmental Stewardship



Achieve 30% Scope 1 and 2 greenhouse gas emission reduction by 2030, from 2019



Embark on **energy savings** initiatives through utilising LED light bulbs and reducing the use of energy intensive equipment across the portfolio



Continue to improve water conservation efforts

Increase waste recycling rate across the portfolio

Responsible Business



Uphold strong corporate governance, robust risk management, as well as timely and transparent communications



Execute a sound fiscal and asset management strategy



Maintain high standards of ethical business conduct and compliance best practices



Zero incidents of non-compliance with laws and regulations

Uphold high standards of cybersecurity and data protection best practices

Encourage the adoption of sustainability **principles** throughout the supply chain

People & Community



Maintain at least 30% female representation on the Board



Provide a safe and healthy environment for all stakeholders, adopting the Keppel Zero Fatality **Strategy** to achieve a zero fatality workplace



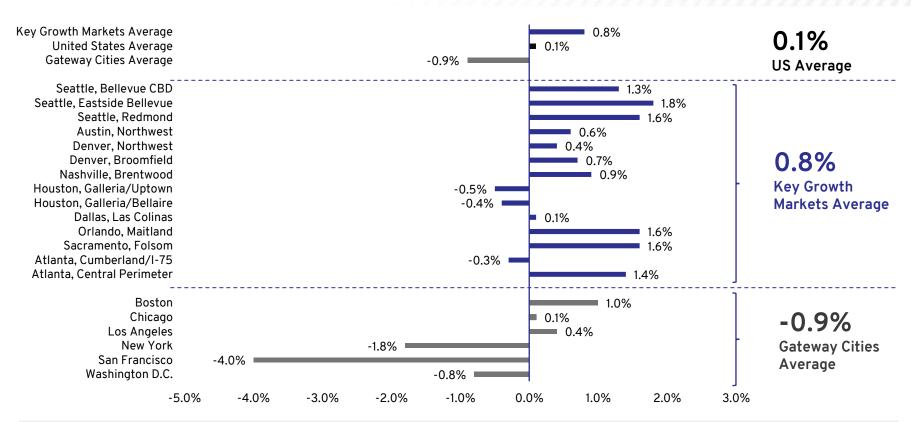
Achieve at least 20 training hours per employee in 2022

Achieve at least 75% in employee engagement score in 2022



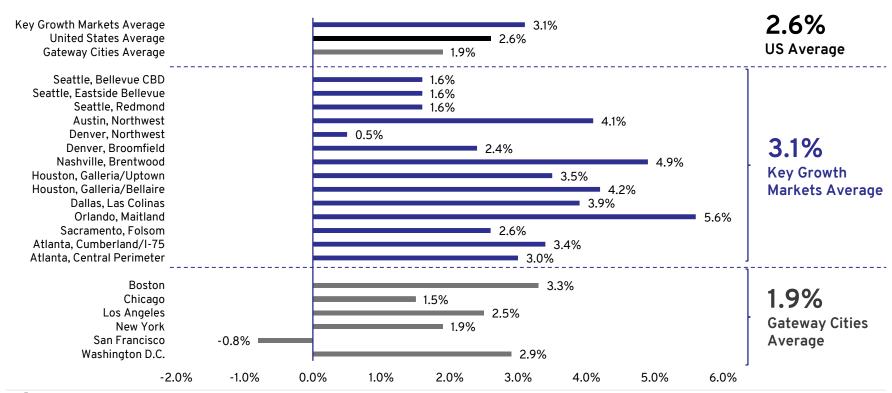
Engage with local communities and contribute to Keppel Capital's target of >500 hours of staff volunteerism in 2022

Last 12 Months Rent Growth



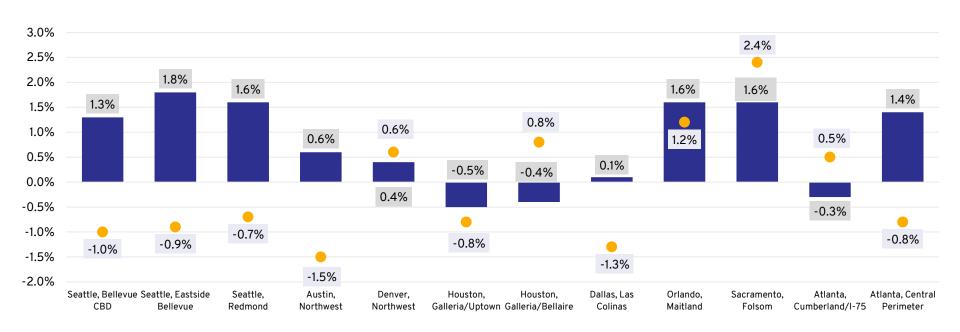
Projected 12-Month Rent Outlook

KORE's average in-place rents are 4.9% below asking rents, which will continue to drive organic growth



Actual Against Projected 12-Month Market Rent Growth

Last 12 months rental growth* outperformed projections for majority of the portfolio



■ Last 12-month Market Rent Growth⁽¹⁾

Projected 12-month Market Rent Growth (2)





⁽²⁾ Based on CoStar Office Report, January 2020.

First Choice Submarkets Outlook

| Submarket Property | Property Vacancy Rate (%) | Submarket Vacancy Rate (%) | Last 12M Deliveries (sf'000) | Last 12M Absorption (sf'000) | Construction (sf'000) | Last 12M Rental Growth (%) | Projected Rental Growth (%) |
|---|---------------------------------|----------------------------------|------------------------------------|------------------------------------|--------------------------|----------------------------------|-----------------------------------|
| Seattle, Bellevue CBD The Plaza Buildings | 8.0 | 6.9 | 714 | 823 | 4,267 ^{(1)*} | 1.3 | 1.6 |
| Seattle, Eastside Bellevue Bellevue Technology Center | 4.3 | 3.0 | 247 | 317 | - | 1.8 | 1.6 |
| Seattle, Redmond The Westpark Portfolio | 4.7 | 2.9 | - | 94.1 | 2500 ^{(1)#} | 1.6 | 1.6 |
| Austin, Northwest Great Hills Plaza & Westech 360 | 0.0(2) & 22.7(3) | 19.8 | 9.0 | (147.0) | - | 0.6 | 4.1 |
| Denver, Northwest Westmoor Center | 2.4 | 9.4 | 122 | 66 | - | 0.4 | 0.5 |
| Denver, Broomfield 105 Edgeview | - | 15.3 | 12 | (319) | 90 ⁽¹⁾ | 0.7 | 2.4 |
| Nashville, Brentwood Bridge Crossing | - | 14.7 | 1.2 | (157) | - | 0.9 | 4.9 |
| Houston, Galleria/Uptown 1800 West Loop South | 12.2 | 25 | 70 | (975) | - | (0.5) | 3.5 |
| Houston, Galleria/Bellaire Bellaire Park | 9.5 | 17.1 | - | (287) | - | (0.4) | 4.2 |
| Dallas, Las Colinas One Twenty Five | 9.4 | 25.3 | 0.4 | (394) | 512.3 ⁽¹⁾ | 0.1 | 3.9 |
| Orlando, Maitland <i>Maitland Promenade I & II</i> | 12.0 | 13.6 | - | (314) | - | 1.6 | 5.6 |
| Sacramento, Folsom Iron Point | 12.6 | 3.8 | - | 111 | - | 1.6 | 2.6 |

336

429

Lact 12M

Lact 12M

(131)

(438)

Refers to Microsoft's construction.

(3) Refers to Westech 360's vacancy.

(2) Refers to Great Hills Plaza's vacancy.

Under

 $60^{(1)}$

59.7

Lact 12M

(0.3)

1.4

17

3.4

3.0

15.8 15.5

19.9

(1) Majority of which are build-to-suit or have been pre-leased.

Source: CoStar Office Report, December 2021.

* Majority of it refers to Amazon's construction.

22.1

Atlanta, Cumberland/I-75

Atlanta, Central Perimeter

Keppel Pacific Oak US REIT

Northridge Center I & II

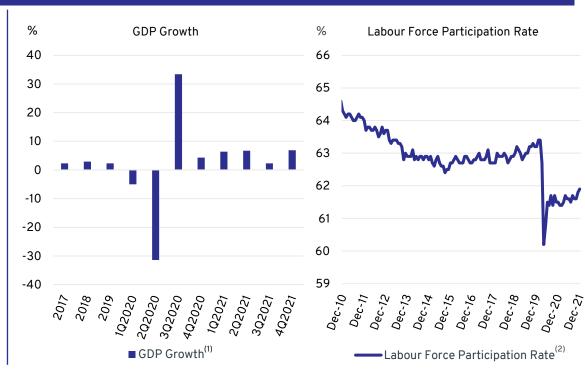
Powers Ferry



US Economic Progression

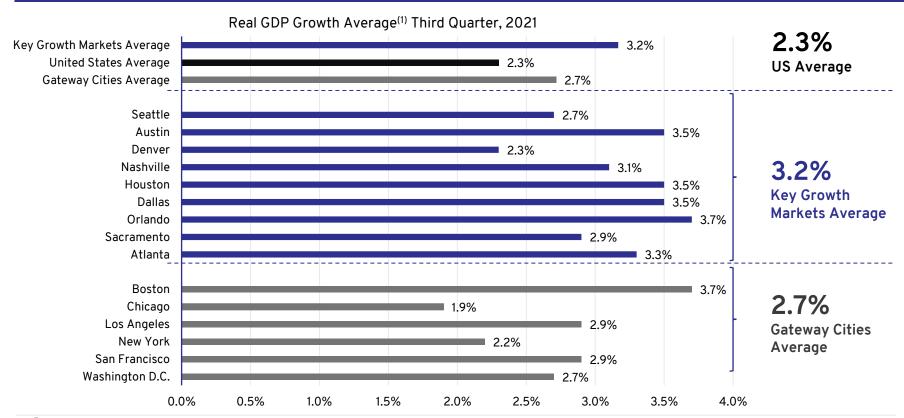
Recovery apace notwithstanding the emergence of new COVID-19 variants that continue to emerge globally

- US real GDP increased by 6.9% q-o-q in 4Q 2021, reflecting the continued economic impact of the COVID-19 pandemic (1).
- Unemployment rate was 4.0% in January 2022, down from the high of 14.8% in April 2020's recession⁽²⁾. In February 2020, prior to the pandemic, unemployment rate was 3.2%.
- Labour force participation rate inched up to 61.9% in December 2021⁽²⁾.
- Annual inflation rate accelerated to 7% as at December 2021, signifying significant headwinds.



Positive Economics in KORE's Key Growth Markets

KORE's key growth markets continue to outperform national average



Pandemic Migration Observed Across The US

Popularity of suburban states soar as the pandemic fueled widespread movement

Sunbelt markets seeing better than average real estate market performance.

- Manhattan saw a 12.8% y-o-y decline in population in 2021(1).
- In terms of leasing, Seattle Bellevue/Redmond, Atlanta and Austin are the strongest performers in the third quarter of 2021⁽²⁾.
- Austin outperformed national employment figures, fully recovered from the pandemic $^{(3)}$.
 - Second-highest city for employment opportunities in 2021, behind Seattle⁽⁴⁾.

| Тор | 20 Fastest Growing States in the US ⁽⁵⁾ | % Change in Resident Population in 2021 |
|-----|--|--|
| 1 | Utah | 19.3 |
| 2 | Idaho | 18.4 |
| 3 | Nevada | 17.9 |
| 4 | Texas* | 17.8 |
| 5 | Arizona | 17.4 |
| 6 | Colorado* | 16.8 |
| 7 | Florida* | 16.4 |
| 8 | Washington* | 15.6 |
| 9 | North Dakota | 14.1 |
| 10 | South Carolina | 13.9 |
| 11 | Oregon | 11.8 |
| 12 | North Carolina | 11.8 |
| 13 | Georgia* | 11.5 |
| 14 | Delaware | 10.1 |
| 15 | South Dakota | 9.9 |
| 16 | Montana | 9.5 |
| 17 | Tennessee* | 9.3 |
| 18 | Minnesota | 7.5 |
| 19 | Virginia | 7.2 |
| 20 | Nebraska | 6.7 |
| | which KORE has presence in | 0.1 |



https://www.timesunion.com/news/article/New-York-s-population-fell-more-than-any-other-16722613.php

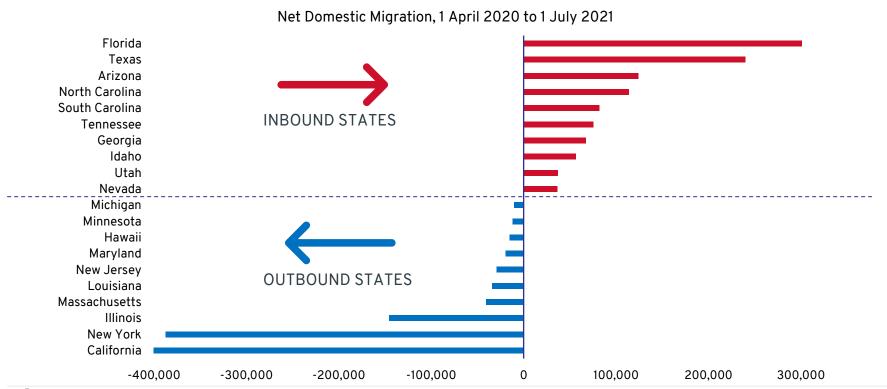


Cushman & Wakefield, US Office Sector, December 2021

https://www.globest.com/2021/11/30/these-five-job-markets-have-fully-recovered-from-covid-19

Top 10 Inbound vs Top 10 Outbound US States

KORE's key growth markets continue to experience inbound growth



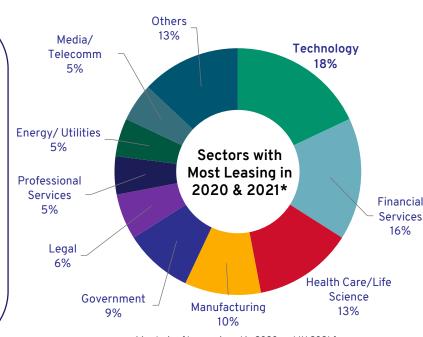
Technology Sector Continues to Lead in Leasing

KORE has the presence and experience in the highly resilient tech-sector

- Tech leasing activity continues to outperform other sectors.
 - Increased ~122% from the first guarter⁽¹⁾.
 - Displays a large spectrum of perspectives on office use and space needs⁽²⁾.
- Strong tech and life science industries in **Seattle** fueled rising property valuations(3).
- Increased demand in the tech hubs of Seattle Bellevue/Redmond resulted in a sharp 2.8% increase in rents, from 3Q 2021⁽⁴⁾.



KORE's presence in key tech hubs and experience in this highly resilient sector positions it well to be the first choice US office S-REIT



*Analysis of leases signed in 2020 and 1H 2021 for 40.000 sf or more across U.S. and Canada⁽²⁾.

Pacific Oak US REIT

https://www.globest.com/2021/11/02/tech-companies-claim-big-share-of-office-leasing-in-g3/

Cushman & Wakefield, US Office Sector, December 2021.

Savills Research, Seattle, Tech Sector Update, November 2021. Savills Research, Seattle/Puget Sound, December 2021,



Strategic presence in some of the fastest growing states in the US.

First choice **US office S-REIT** focused on the fast-growing tech sector across key growth markets in the US.



Exposure to the fast-growing tech sector provides income resilience and growth.



Highly diversified portfolio with low tenant concentration risk.



Resilient operating metrics with built-in average rental escalations for further organic growth.



Robust financial position to continue pursuing opportunities in key growth markets with a tech focus.







Strong Balance Sheet that Supports Growth Aspirations

| As at 31 December 2021 | US\$'000 |
|---|-----------|
| Total Assets | 1,513,568 |
| Investment Properties | 1,455,830 |
| Cash and Cash Equivalents | 50,977 |
| Other Assets | 6,761 |
| Total Liabilities | 659,674 |
| Gross Borrowings | 563,420 |
| Other Liabilities | 96,254 |
| Unitholders' Funds | 853,894 |
| Units in issue and to be issued ('000) ⁽¹⁾ | 1,042,144 |
| NAV per Unit (US\$) | 0.82 |
| Adjusted NAV per Unit (US\$)(2) | 0.79 |
| Unit Price (US\$) | 0.80 |

Growing in Value

| Increase in port | tfolio value driven | mainly by pro | perties in Seattle, | Denver and Orlando |
|------------------|---------------------|---------------|---------------------|--------------------|
|------------------|---------------------|---------------|---------------------|--------------------|

| Property | As at 31 December 2021 (US\$ 'million) | As at 31 December 2020 (US\$ 'million) | Change (US\$ 'million) | % Change |
|--|---|---|---------------------------|----------|
| The Plaza Buildings Seattle, Bellevue CBD | 339.0 | 312.0 | 27.0 | 8.7 |
| Bellevue Technology Center Seattle, Eastside Bellevue | 151.0 | 152.4 | (1.4) | (0.9) |
| The Westpark Portfolio Seattle, Redmond | 224.0 | 224.0 | - | - |
| Westmoor Center Denver, Northwest | 130.0 | 121.4 | 8.6 | 7.1 |
| 105 Edgeview Denver, Broomfield | 60.0 | 59.1 ⁽¹⁾ | 0.9 | 1.5 |
| Bridge Crossing Nashville, Brentwood | 46.6 | 46.6(1) | - | - |
| Great Hills Plaza Austin, Northwest | 42.7 | 42.1 | 0.6 | 1.4 |
| Westech 360 Austin, Northwest | 48.3 | 49.2 | (0.9) | (1.8) |
| 1800 West Loop South Houston, Galleria/Uptown | 79.3 | 79.9 | (0.6) | (0.8) |
| Bellaire Park Houston, Galleria/Bellaire | 51.5 | 52.9 | (1.4) | (2.6) |
| One Twenty Five Dallas, Las Colinas | 106.6 | 102.0 | 4.6 | 4.5 |
| Maitland Promenade I & II Orlando, Maitland | 97.3 | 92.3 | 5.0 | 5.4 |
| Iron Point Sacramento, Folsom | 44.9 | 42.3 | 2.6 | 6.1 |
| Powers Ferry Atlanta, Cumberland/I-75 | 15.7 | 16.4 | (0.7) | (4.3) |
| Northridge Center I & II Atlanta, Central Perimeter | 18.9 | 18.0 | 0.9 | 5.0 |
| Total Portfolio Value | 1,455.8 | 1,410.6 | 45.2 | 3.2 |

KORE's Presence In Magnet Cities

Popular in-migration destinations due to attractive lifestyle, culture and employment opportunities













#x Top 20 Best Tech Cities















Austin, Texas

Westech 360

Great Hills Plaza

















One Twenty Five











Orlando, Florida

Maitland Promenade I & II

Sacramento, California

Iron Point



Powers Ferry

Northridge Center I & II

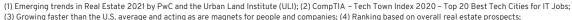






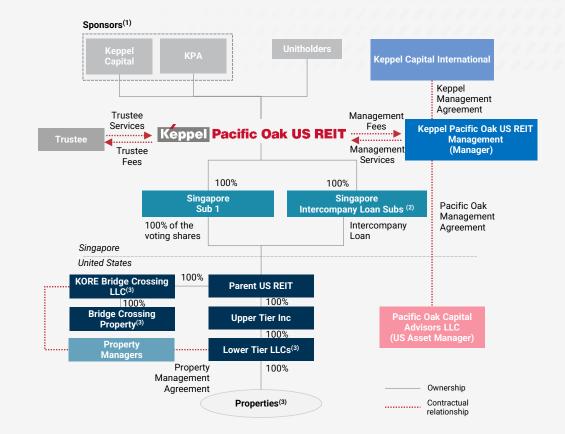






Trust Structure

- ✓ Tax-efficient structure for holding US properties
 - No US corporate tax (21%) and US withholding tax (30%)
 - No Singapore corporate tax (17%) and Singapore withholding tax (10%)
 - Subject to limited tax
- ✓ Leverage Sponsors' expertise and resources to optimise returns for Unitholders
- ✓ Alignment of interests among Sponsors, Manager and Unitholders



- (1) Keppel Capital holds a deemed 7.1% stake in Keppel Pacific Oak US REIT (KORE). Pacific Oak Strategic Opportunity REIT, Inc. (KPA entity) holds a 6.2% stake in KORE. KPA holds a deemed interest of 0.9% in KORE, for a total of 7.1%.
- (2) There are four wholly-owned Singapore Intercompany Loan Subsidiaries extending intercompany loans to the Parent US REIT.
- (3) Bridge Crossing Property is held under KORE Bridge Crossing LLC, which in turn is held directly under Parent US REIT. The other properties in the portfolio are held under the various Lower Tier LLCs respectively.