BNP Paribas Singapore REIT Day

18 May 2021

Important Notice

The past performance of Keppel Pacific Oak US REIT is not necessarily indicative of its future performance. Certain statements made in this release may not be based on historical information or facts and may be "forward-looking" statements due to a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of property rental income, changes in operating expenses, including employee wages, benefits and training, property expenses and governmental and public policy changes, and the continued availability of financing in the amounts and terms necessary to support future business.

Prospective investors and unitholders of Keppel Pacific Oak US REIT (Unitholders) are cautioned not to place undue reliance on these forwardlooking statements, which are based on the current view of Keppel Pacific Oak US REIT Management Pte. Ltd., as manager of Keppel Pacific Oak US REIT (the Manager) on future events. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, or opinions contained in this release. None of the Manager, the trustee of Keppel Pacific Oak US REIT or any of their respective advisors, representatives or agents shall have any responsibility or liability whatsoever (for negligence or otherwise) for any loss howsoever arising from any use of this release or its contents or otherwise arising in connection with this release. The information set out herein may be subject to updating, completion, revision, verification and amendment and such information may change materially. The value of units in Keppel Pacific Oak US REIT (Units) and the income derived from them may fall as well as rise. Units are not obligations of, deposits in, or quaranteed by, the Manager or any of its affiliates. An investment in Units is subject to investment risks, including possible loss of principal amount invested.

Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that Unitholders may only deal in their Units through trading on Singapore Exchange Securities Trading Limited (SGX-ST). Listing of the Units on SGX-ST does not quarantee a liquid market for the Units.

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Sponsors

Keppel Capital and KPA

Manager

Keppel Pacific Oak US REIT Management Pte. Ltd.

US Asset Manager

Pacific Oak Capital Advisors LLC, also advisor for Pacific Oak Strategic Opportunity REIT

<u>Distribution Policy & Distribution Currency</u>

Semi-annual distributions Distributions declared in US dollars

Constituent of:



MSCI Singapore Small Cap Index



FTSE All World Small Cap Index FTSE ST Singapore Shariah Index



Overview of Keppel Pacific Oak US REIT (KORE)



Focus on key growth markets driven by tech and innovation Tech markets of Seattle - Bellevue/Redmond, Austin and Denver contribute ~62% of NPI⁽¹⁾



Tech-focused tenant composition and industry exposure >37% tenants from the growing and defensive sectors of tech and healthcare



Stable income with visible organic growth

91.6% committed occupancy and 2.6% built-in average annual rental escalations



Robust financial position and healthy aggregate leverage

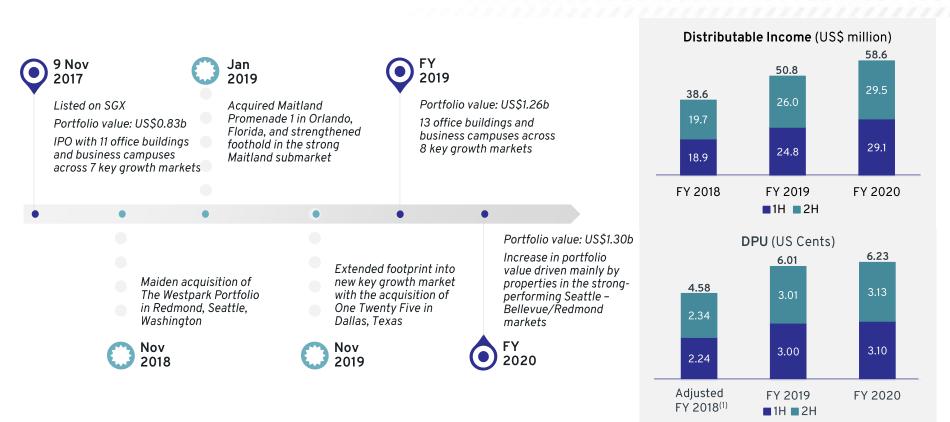
100% unsecured debt, 37.5% gearing ratio with no long-term debt refinancing requirements until November 2022



Proven resilience through the COVID-19 Pandemic Collected ~99% of rent for FY2020 and ~98% of rent for 1Q 2021.



Successful Execution of Growth Strategy

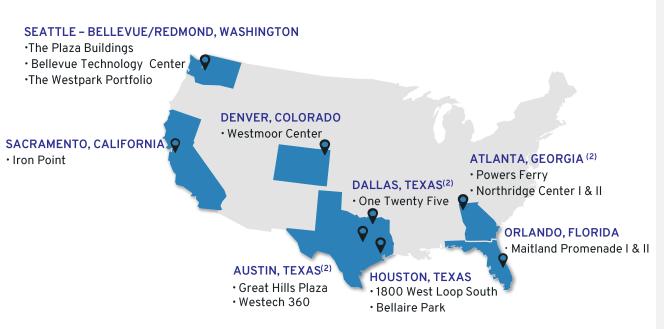






Magnet Cities for Businesses and Individuals

Majority of KORE's key growth markets are located in cities that researchers have named Super Sun Belt and 18-Hour cities⁽¹⁾



These cities are popular in-migration destinations due to attractive lifestyle, culture and employment opportunities

- ✓ Low or no taxes in most markets
- ✓ GDP, employment and population growth above national average
- ✓ Highly-educated workforce
- ✓ Amenity-rich locations
- ✓ Good infrastructure with lower congestion
- ✓ COVID-accelerated suburban appeal
- → KORE is well poised to capture growth from population migration and suburbanisation trends







Key Growth Markets Driven By Tech And Innovation



91.6% Portfolio Committed Occupancy

Exposure to tech hubs and tech-tenancy will provide income resilience as businesses accelerate their digital transformation strategies.





Financial Performance

Distributable Income for 1Q 2021 was US\$14.9m, 3.6% above 1Q 2020, supported by:

 New and expansion leases from the tech hubs of Seattle – Bellevue/Redmond and Denver

Strong balance sheet with significant liquidity

<u>----</u>

- Low gearing of 37.5% with no long-term refinancing requirements until November 2022
- Cash and undrawn facilities of US\$93.5m as at 31 March 2021

Financial Highlights

		1Q 2020 (US\$ 'm)	% Change
Gross Revenue	34.6	35.3	(2.1)
Net Property Income (NPI)	20.4	21.0	(2.8)
Adjusted NPI (excludes non-cash straight-line rent, lease incentives and amortisation of leasing commissions)	20.5	20.0	2.7
Income Available for Distribution ⁽¹⁾	14.9	14.4	3.6



Capital Management

Low aggregate leverage and 100% unsecured loans provide greater financial flexibility

As at 31 March 2021

Total Debt

US\$505.7m of external loans

100% unsecured

Available Facilities

US\$50.0m of revolving credit facility

• US\$9.0m of uncommitted revolving credit facility

Aggregate Leverage(1) 37.5%

All-in Average Cost of Debt(2)

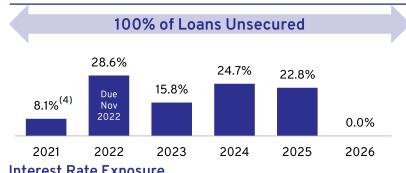
2.82 % p.a.

Interest Coverage⁽³⁾ 4.8 times

Average Term to Maturity

2.7 years

Debt Maturity Profile



Interest Rate Exposure



Sensitivity to LIBOR⁽⁵⁾

Every + 50bps in LIBOR translates to - 0.059 US cents in DPU p.a.

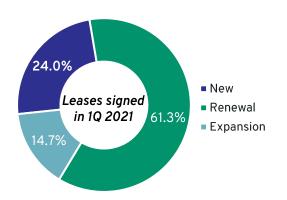
- (1) Calculated as the total borrowings and deferred payments (if any) as a percentage of the total assets.
- (2) Includes amortisation of upfront debt financing costs.
- (3) Interest Coverage Ratio (ICR) disclosed above is computed based on the definition set out in Appendix 6 of the Code on Collective Investment Schemes revised on 16 April 2020. After adjusting for management fees taken in Units, the ICR would be 5.3 times.
- (4) Refers to the US\$41m uncommitted revolving credit facility drawn.
- (5) Based on the 15.3% floating debt, US\$41m revolving credit facility drawn which are unhedged and the total number of Units in issue as at 31 March 2021.



Leasing Updates

~128,000 sf of space leased in 1Q 2021, equivalent to 2.7% of portfolio NLA

+5.7% positive rent reversion driven by rent growth in Seattle – Bellevue/Redmond and Austin



Leasing activities driven mainly by demand from professional services, finance and insurance, and tech

~98% of rent collected in 1Q 2021, and received limited rent deferment requests amounting to only ~0.5% of NLA In-place rents are ~8% below asking rents, which provides an avenue for organic growth





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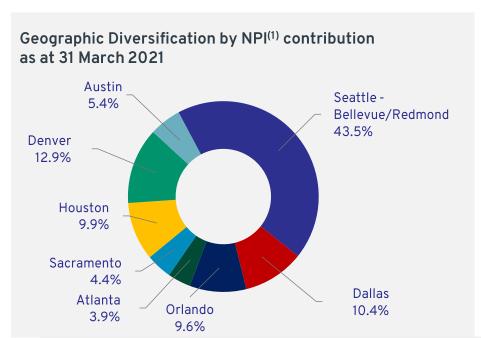
Tech Focused Tenant Composition and Industry Exposure

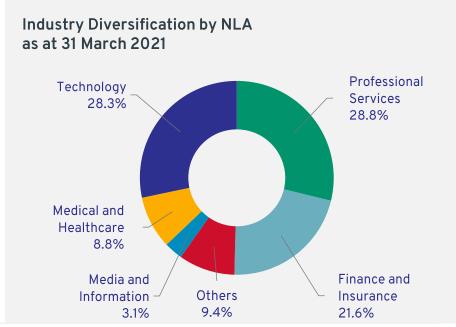


KORE's buildings and business campuses in the tech hubs of Seattle – Bellevue/Redmond, Austin and Denver contribute ~62% of NPI⁽¹⁾



Over 37% of KORE's portfolio NLA is comprised of high quality tenants from the growing and defensive sectors of technology, and medical/healthcare







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Low Tenant Concentration Risk



Majority are established tech companies

As at 31 March 2021

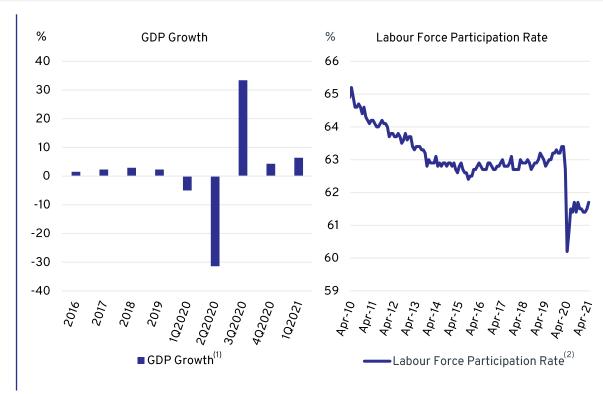
Top 10 Tenants	Sector	Asset	% of CRI
Ball Aerospace	Technology	Westmoor Center	3.1
Lear	Technology	The Plaza Buildings	2.8
Oculus VR	Technology	The Westpark Portfolio	2.4
Zimmer Biomet Spine	Technology	Westmoor Center	2.0
Spectrum	Media & Information	Maitland Promenade I & II	1.9
Unigard Insurance ⁽¹⁾	Finance & Insurance	Bellevue Technology Center	1.7
Bio-Medical Applications	Medical & Healthcare	One Twenty Five	1.7
US Bank	Finance & Insurance	The Plaza Buildings	1.7
Auth0	Technology	The Plaza Buildings	1.7
Reed Group	Technology	Westmoor Center	1.4
Total			20.4
WALE by (NLA)			4.3 years
WALE by (CRI)			4.5 years



US Economy: Recovery Apace

Continued resumption of economic activity in 1Q 2021

- US Real GDP increased 6.4% q-o-q in 1Q 2021 reflecting the continued economic recovery, reopening of establishments, and continued government response related to the COVID-19 pandemic⁽¹⁾.
- Unemployment rate was 6.1% in April 2021, down considerably from its high of 14.8% in April 2020⁽²⁾.
- Labour force participation rate was 61.7% in April 2021, with 6.6 million persons seeking jobs⁽²⁾.
- Economy will continue to benefit from the US government's support:
 - New US\$1.9 trillion COVID-19 stimulus package announced in March 2021⁽³⁾.







⁽²⁾ Source: U.S. Bureau of Labor Statistics, May 2021.

Gradual Return to the Workplace

The rollout of vaccines is raising confidence in workers returning to the office.

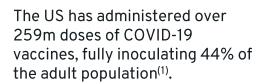
People Vaccinated in the US
(% of total Population)(1)

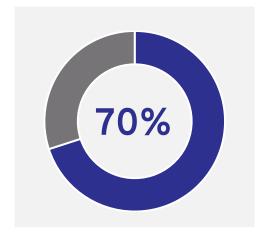
Fully Vaccinated
Population ≥ 18 yrs of Age

44%

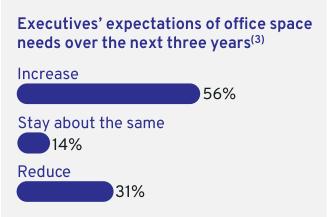
At Least One Dose
Population ≥ 18 yrs of Age

58%





70% of CEOs, human resources and finance leaders said they plan to have employees back in the office by the fall of 2021⁽²⁾.



Most executives expect to need more office space over the next three years due to rising headcount and social distancing needs.

Centers for Disease Control and Prevention (CDC) COVID Data Tracker, as at 9 May 2021.

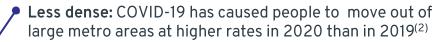
⁽²⁾ LaSalle Network, 2021: Office Re-Entry Index

b) PwC US Remote Work Survey, January 2021. Totals do not add up to 100% due to rounding.

The Great American Move

Demographic trends accelerated by COVID-19⁽¹⁾:

- Move to Sun Belt states and 18-Hour cities
- Suburban migration
- Public open spaces
- Building safety/health concerns
- Affordable housing



Bang for your buck: People are leaving high-cost cities in exchange for lower cost of living⁽³⁾

 Housing costs: Amid the pandemic, people are flocking to cities with cheaper housing options⁽³⁾

Tax incentives: States with low-or zero-income taxes are attracting the most people and companies⁽⁴⁾



In 2020 California reported a population loss of 70,000 residents - the first time ever recorded.

Increasing taxes, restrictive policies on businesses and ongoing lockdowns have led individuals and Silicon Valley companies to exit California⁽⁵⁾.



Despite the pandemic, Texas was the leading destination for companies relocating from other states.

In 2020, 154 companies announced plans to either relocate or expand in Austin. In 1Q 2021, 53 companies have announced relocations to or expansions in Austin⁽⁶⁾.



Emerging trends in Real Estate 2021 – US & Canada by PwC and the Urban Land Institute.

⁾ Webster Pacific analytic and United Van Lines moving company, Bloomberg.

 ⁽³⁾ The Council for Community and Economic Research, Bloomberg.
 (4) Tax Foundation.

⁽⁵⁾ US Census Bureau population estimates, July 2020

⁽⁶⁾ Austin Chamber of Commerce.

Increased Mobility is Driving Corporate Relocations

Corporates are increasingly relocating to states such as Texas and Florida for their tax and lifestyle advantages



Hewlett Packard Enterprise is moving its HQ from Silicon Valley, California to Springwood, Houston



• Oracle moved its HQ to Austin, Texas from Silicon Valley



 Goldman Sachs is weighing plans for a new South Florida hub to house its asset management division, joining firms such as Blackstone and Citadel



CBRE • CBRE has moved its HQ from Los Angeles to Dallas



Elon Musk, the founder of Tesla, has left Silicon Valley for Texas. Tesla is building its new 4m sf Gigafactory in East Austin. Musk is also expanding the Austin operations for Boring Co. and SpaceX.



Digital Realty Trust, the world's second-largest data center provider announced its relocation of its global HQ to Austin, Texas in January 2021



Hewlett Packard Enterprise is the latest tech company to leave Silicon Valley, and is moving to Houston

Bloomberg

Oracle Moves Headquarters to Texas, **Joining Valley Exodus**

Goldman Sachs Seeks Volunteers for Move to West Palm Beach Digs

The Dallas Morning News

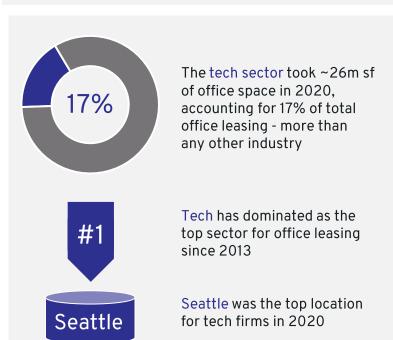
Commercial property giant CBRE is shifting its headquarters to Dallas

AUSTIN Business Journal

Elon Musk: Tesla will need over 10,000 people in Austin Global data center company Digital Realty relocates HQ to **Austin from San Francisco**

Big Tech Led Office Leasing in 2020

KORE's focus on the historically fast-expanding tech sector will benefit the REIT





Tech firms signed some of the largest leases in 2020

facebook

- Bought REI's 400,000 sf HQ in Sep 2020, expanding its Bellevue, Seattle area footprint to over 3m sf⁽¹⁾
- Signed a 730,000 sf lease at the James A. Farley Building in Midtown Manhattan, New York(2)



- **amazon** Pre-leased 555 Tower and West Main, totaling 2m sf in downtown Bellevue, Seattle(3)
 - Purchased the 630,000 sf Lord & Taylor Fifth Avenue Building in Midtown Manhattan, New York⁽⁴⁾
- Microsoft Leased over 300,000 sf in Redmond, Seattle in 2020, including a 245,000 sf building in Esterra Park; as part of its massive campus redevelopment, which includes 17 new four- and five-story buildings that will total approximately 3m square feet (5)



• In November 2020, Google increased its footprint in the Eastside Seattle with a purchase of 400,000 sf of office space in Kirkland, adding to the 200,000 sf it purchased earlier in August 2020⁽⁶⁾

Technology

Facebook Buys REI **Headquarters, Showing Life for** Offices

By Noah Buhayar September 15, 2020, 11:09 PM GMT+8 Updated on September 16, 2020, 2:04 AM GMT+8

- Property in Seattle suburb was never used by outdoor retailer
- Social media company still wants places for workers to gather



REI Bellevue campus rendering

- https://www.geekwire.com/2020/facebook-buys-reis-new-hq-367m-expanding-seattle-areafootprint-3m-square-feet/
- https://www.nytimes.com/2020/08/03/nyregion/facebook-nyc-office-farley-building.html
- Amazon announcement, 25 September 2020

- Amazon announcement, 18 August 2020
- https://news.theregistryps.com/microsoft-solidifies-300000-sqft-plus-of-leases-in-redmond/
- https://www.geekwire.com/2020/google-keeps-growing-seattle-area-agrees-buy-10-acres-cardealership-site-kirkland/



Exposure to growth and defensive sectors of technology, as well as medical and healthcare.



Highly diversified portfolio with low tenant concentration risk.

Committed to Deliver Long-Term Value



100% unsecured debt, low aggregate leverage of 37.5% with no long-term refinancing requirements until November 2022.



Positive average rental reversion of 5.7%, driven mainly by rent growth in Seattle - Bellevue/Redmond and Austin.



Healthy committed occupancy of 91.6% and WALE of 3.7 years by CRI. Visible organic growth from 2.6% built-in average annual rental escalations.



Trading liquidity with index inclusion - Constituents to the FTSE All World Small Cap, MSCI Singapore Small Cap and FTSE ST Singapore Shariah Indices.

Thank You

For more information, please visit www.koreusreit.com

Connect with us on:



OUR SUSTAINABILITY COMMITMENT

We place sustainability at the heart of our strategy and are committed to delivering sustainable distributions and strong total returns for Unitholders.



ENVIRONMENTAL STEWARDSHIP

In line with Keppel's Vision 2030, we will do our part to combat climate change, and are committed to improving resource efficiency and reducing our environmental impact.



RESPONSIBLE BUSINESS

The long-term sustainability of our business is driven at the highest level of the organisation through good corporate governance and prudent risk management.



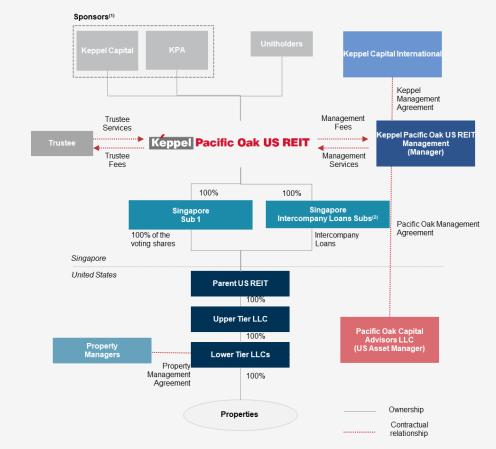
PEOPLE AND COMMUNITY

People are the cornerstone of our business. We are committed to providing a safe and healthy workplace, investing in training and developing our people to help them reach their full potential, as well as uplifting communities wherever we operate.



Trust Structure

- Tax-efficient structure for holding US properties
 - No US corporate tax (21%) and US withholding tax (30%)
 - No Singapore corporate tax (17%) and Singapore withholding tax (10%)
 - Subject to limited tax
- Leverage Sponsors' expertise and resources to optimise returns for Unitholders
- ✓ Alignment of interests among Sponsors, Manager and Unitholders



- (1) Keppel Capital holds a deemed 7.3% stake in Keppel Pacific Oak US REIT (KORE). Pacific Oak Strategic Opportunity REIT, Inc. (KPA entity) holds a 6.8% stake in KORE. KPA holds a deemed interest of 0.5% in KORE, for a total of 7.3%.
- (2) There are three wholly-owned Singapore Intercompany Loan Subsidiaries extending intercompany loans to the Parent US REIT.

